

**From:** Ed Carlevale ecarl@mit.edu

**Subject:** My week

**Date:** August 18, 2017 at 7:04 PM

**To:** Philip M Gschwend pmgschwe@mit.edu, Penny chisholm@mit.edu, Dara Entekhabi darae@mit.edu

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Phil, Penny and Dara,

I don't know how to say this tactfully but this has been a horrendous week and we're rounding on September and I feel the hole is just getting deeper and deeper. If I could bail out I certainly would, but that isn't possible, so I have to stick it out till it either gets better or I have a year under my belt and can move on. But I dread coming back on Monday and facing another week of this.

From my perspective I have solved problem after problem and it goes on all day long. When you divide my job into x-number of hours for this and x-numbers of hours for that, that makes sense from your perspective and from an accounting perspective. But it doesn't remotely represent what is actually involved. I told Sheila that Dara said a key part of my job was being a "mother hen." She was furious at the condescension, but she also agreed with Dara. And I agree with him. It precisely that quality of looking after the individual as a way of safeguarding the whole, that I feel has made a difference. But the condescension is real, along with the lack of pay. But it isn't just the condescension. I've built a website with fifteen individual sites for Parsons that is second to none at MIT, and I've begun to overhaul the physical space because it badly needed attention. But at every point I feel you undermine my work and make it harder to get the pieces that matter to me across the finish line. Jim and Sheila worked here together, but now there's only me. And all day long I'm asked for help. Like nearly all the days of this summer I'm going home after 7pm and like more than a few, I have a massive headache. I don't see any change in store except other people coming back rested from a vacation and me heading into all the hecticness of the new school year. This is the job I signed on for, and trying to make it more was clearly stupid.

So I am asking you to be respectful. I know the work you need to get done, and I know the work I have to get done, and I just want to get through it.

Thanks.

Edmund